



UNIL | Université de Lausanne
 HEC Ph.D. School
 Bâtiment Extranef
 CH-1015 Lausanne

LETTER OF RECOMMENDATION

Please return to: HEC Lausanne, Doctoral School, Extranef, 1015 Lausanne, Switzerland

To be completed by the candidate

Name and first name of candidate :

To be completed by the referee

To the referee : Please complete, sign, and return this form to the candidate in a sealed envelope carrying your signature on the back. The candidate will then forward it to us with the application. If you prefer, you can send the letter directly to the address above. Your evaluation of doctoral candidates is very important to us. Thank you for your help.

1. In what role have you known the candidate ? (Teacher, Tutor, Counsellor, etc.)

I have known the candidate in my position as :

From (month/year) to (month/year)

2. How do you rate the candidate in comparison with other students you have known at the same stage in their studies ?

Among the students I have known during the last three years, the candidate ranks among the best

(please tick) : 1% 5% 10% 20 % 50 %

Please describe the comparison group:





3. Evaluation of the candidate's attributes (please tick) :

	Excellent	Very good	Good	Average	Insufficient	Unobserved
Intellectual ability						
Academic training						
Capacity for work, study						
Motivation to complete a doctorate						
Oral communication skills						
Written communication skills						
Originality, creativity						
Command of French						
Maturity						
Interpersonal skills						

4. What do you see as his/her principal strenght(s) ?

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What do you see as his/her principal weakness(es) ?.....

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Do you believe he/she is capable of completing doctoral studies ?

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5. Please elaborate on points 2-4 above, referring in particular to the candidate's performance, written work, grades obtained, research performed etc., as an indication of his/her ability to complete the intended studies, or from any other perspective. We would appreciate your detailed comments. (These may of course also be submitted in a separate letter.)

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Name of referee (in capitals) :

Title :

University/Department :

Date : Signature :

Our sincere thanks for completing this letter. It will be of great help to the admissions committee.

